East Carolina University^{1,2}

| Course | Term | Overall Effectiveness | 'Blue' Overall Effectiveness | Upper-Level Dept. Mean |
|----------|------------|--------------------------|------------------------------------|---------------------------|
| Ops Mgmt | Fall, 2016 | 4.85 | 4.55 | 4.40 |
| Ops Mgmt | Fall, 2016 | 4.47 | 4.36 | 4.40 |
| Ops Mgmt | Fall, 2016 | 4.75 | 4.78 | 4.40 |

| Course | Term | Overall Effectiveness | Overall Positive Response Rate |
|----------|--------------|--------------------------|-----------------------------------|
| Ops Mgmt | Summer, 2016 | 4.38 | 85.3% |
| Ops Mgmt | Summer, 2016 | 4.76 | 94.5% |
| Ops Mgmt | Spring, 2016 | 4.82 | 92.8% |
| Ops Mgmt | Spring, 2016 | 4.74 | 94.2% |
| Ops Mgmt | Spring, 2016 | 4.71 | 93.5% |
| Ops Mgmt | Fall, 2015 | 4.73 | 94.3% |
| Ops Mgmt | Fall, 2015 | 4.69 | 92.2% |
| Ops Mgmt | Fall, 2015 | 4.73 | 96.7% |
| Ops Mgmt | Summer, 2015 | 5.00 | 98.9% |
| Ops Mgmt | Summer, 2015 | 4.82 | 96.6% |
| Ops Mgmt | Spring, 2015 | 4.60 | 94.6% |
| Ops Mgmt | Spring, 2015 | 4.61 | 91.6% |
| Ops Mgmt | Spring, 2015 | 4.72 | 94.3% |

¹ All scales in this document converted to five-point, where appropriate, to enable consistency.

² Beginning with the Fall, 2016 term, the institution yet again dramatically altered its student evaluation survey instrument. The entire UNC system outsourced the instrument operation to eXplorance, using its "Blue" course survey product. The instrument no longer collected simple "yes/no" responses, but rather 1-to-5 scaled responses, to ten general questions regarding the instructor's degree of knowledge, degree of presentation comprehension, openness to classroom discussion as well as effectiveness of evaluation, feedback & individual assistance. After an 8 year hiatus, the instrument now once again collected responses for 'Overall Instructor Effectiveness,' as an eleventh question. After a 3½ year hiatus, the instrument started reporting peer means, but now as upper-level departmental means, rather than as College of Business means and University means. Going forward, the "Overall Instructor Effectiveness" statistic is that still derived from the supplemental survey instrument that exactly mimics the long-standing historical survey instrument and that asks that specific question. The equivalent statistic, as reported by eXplorance Blue, is listed in the column at its right. The right-most column notes the upper-level departmental means as reported by eXplorance Blue.

| Course | Term | Overall Effectiveness | Overall Positive Response Rate |
|----------|------------|--------------------------|-----------------------------------|
| Ops Mgmt | Fall, 2014 | 4.63 | 93.7% |
| Ops Mgmt | Fall, 2014 | 4.82 | 97.2% |
| Ops Mgmt | Fall, 2014 | 4.86 | 98.9% |
| Ops Mgmt | Fall, 2014 | 4.68 | 96.7% |

| Course | Term | Overall Effectiveness | Overall Positive Response Rate |
|----------|--------------|--------------------------|-----------------------------------|
| Ops Mgmt | Spring, 2014 | 4.46 | 85.8% |
| Ops Mgmt | Spring, 2014 | 4.73 | 94.5% |
| Ops Mgmt | Spring, 2014 | 4.51 | 92.4% |
| Ops Mgmt | Spring, 2014 | 4.67 | 92.3% |
| Ops Mgmt | Fall, 2013 | 4.68 | 90.0% |
| Ops Mgmt | Fall, 2013 | 4.64 | 86.5% |
| Ops Mgmt | Fall, 2013 | 4.89 | 97.8% |
| Ops Mgmt | Fall, 2013 | 4.78 | 94.7% |
| Ops Mgmt | Summer, 2013 | 4.81 | 96.5% ³ |
| Ops Mgmt | Summer, 2013 | 4.88 | 94.3% ⁴ |

³ Response rate: 3 out of 15 enrolled students.

⁴ Response rate: 2 out of 18 enrolled students.

East Carolina University⁵

| Course | Term | Overall Effectiveness | Overall Positive Response Rate |
|----------|--------------|--------------------------|-----------------------------------|
| Ops Mgmt | Spring, 2013 | 4.41 | 94.9% |
| Ops Mgmt | Spring, 2013 | 4.68 | 93.6% |
| Ops Mgmt | Spring, 2013 | 4.40 | 95.5% |

| Course | Term | Overall Effectiveness | CoB Mean | University Mean |
|-------------------|--------------|--------------------------|-------------|--------------------|
| Ops Mgmt | Fall, 2012 | 4.56 | 4.38 | 4.45 |
| Ops Mgmt | Fall, 2012 | 4.55 | 4.38 | 4.45 |
| Ops Mgmt | Fall, 2012 | 4.39 | 4.38 | 4.45 |
| Ops Mgmt | Summer, 2012 | 4.71 | 4.63 | 4.60 |
| Ops Mgmt | Summer, 2012 | 4.94 | 4.63 | 4.60 |
| Ops Mgmt | Spring, 2012 | 4.05 | 4.41 | 4.48 |
| Ops Mgmt | Spring, 2012 | 4.44 | 4.41 | 4.48 |
| Ops Mgmt (online) | Spring, 2012 | 4.18 | 4.44 | 4.50 |
| Ops Mgmt | Fall, 2011 | 4.51 | 4.40 | 4.43 |
| Ops Mgmt | Fall, 2011 | 4.71 | 4.40 | 4.43 |
| Ops Mgmt (online) | Fall, 2011 | 3.766 | 4.44 | 4.42 |
| Ops Mgmt | Summer, 2011 | 4.46 | n/avail | n/avail |
| Ops Mgmt | Summer, 2011 | ummer, 2011 5.00 n/avail | | n/avail |

⁵ Beginning with the Spring, 2013 term, the institution again dramatically altered its student evaluation survey instrument. The instrument no longer collected "1-to-N" scaled responses, but rather simple "yes/no" responses, to nineteen (new) questions measuring performance along five major categories: organization, presentation, respect/rapport, evaluation methods & class content. The "Overall Positive Response Rate" reflected in the right-most column above is based upon the total number of "yes" responses (vs. "yes+no" responses) for all nineteen questions. Going forward, the "Overall Instructor Effectiveness" statistic is solely derived from the supplemental survey instrument that exactly mimics the long-standing historical survey instrument and that asks that specific question. At the same time, College of Business means and University means stopped reporting to faculty.

⁶ Response rate: 9 out of 26 enrolled students. Going forward, I finally acquiesced to the practice of most other faculty since 2007, 'incentivizing' students, by course section, in both face-to-face and online sections, to achieve a satisfactory percentage level of section participation.

| Course | Term | Overall Effectiveness | CoB Mean | University Mean |
|-----------------------|--------------|--------------------------|-------------|--------------------|
| Ops Mgmt | Spring, 2011 | Spring, 2011 4.17 | | 4.46 |
| Ops Mgmt | Spring, 2011 | 4.67 | 4.46 | 4.46 |
| Ops Mgmt (online) | Spring, 2011 | 4.22 | 4.46 | 4.52 |
| Ops Mgmt | Fall, 2010 | 4.67 | 4.38 | 4.43 |
| Ops Mgmt (online) | Fall, 2010 | 3.967 | 4.59 | 4.51 |
| Ops Mgmt (online) | Fall, 2010 | 4.17 | 4.59 | 4.51 |
| Ops Mgmt | Summer, 2010 | 4.58 | n/avail | n/avail |
| Ops Mgmt | Summer, 2010 | 4.27 | n/avail | n/avail |
| Ops Mgmt | Spring, 2010 | 4.52 | 4.39 | 4.44 |
| Ops Mgmt | Spring, 2010 | 4.51 | 4.39 | 4.44 |
| Ops Mgmt (online) | Spring, 2010 | 4.09 | 4.41 | 4.51 |
| Ops Mgmt | Fall, 2009 | 4.65 | 4.33 | 4.40 |
| Ops Mgmt | Fall, 2009 | 4.55 | 4.33 | 4.40 |
| Quality Mgmt (online) | Fall, 2009 | 3.678 | 4.39 | 4.59 |
| Ops Mgmt | Summer, 2009 | 4.64 | 4.49 | 4.49 |
| Ops Mgmt | Summer, 2009 | 4.37 | 4.49 | 4.49 |
| Ops Mgmt | Spring, 2009 | 4.69 | 4.27 | 4.34 |
| Ops Mgmt | Spring, 2009 | 4.56 | 4.27 | 4.34 |
| Ops Mgmt | Spring, 2009 | 4.21 | 4.27 | 4.34 |
| Ops Mgmt | Fall, 2008 | 4.26 | 4.20 | 4.28 |
| Ops Mgmt | Fall, 2008 | 4.38 | 4.20 | 4.28 |
| Quality Mgmt (online) | Fall, 2008 | 3.86 | 4.37 | 4.41 |

⁷ Response rate: 8 out of 25 enrolled students.

⁸ Response rate: 7 of 23 enrolled students. Compare effectiveness score of 4.86 for same course in 2005. In its 'quest' to make the online program succeed & accelerate, administration advisers continued to use this course as "filler" elective for non-major online students, ignoring all relevant quantitative prerequisites. This a course for seniors in the major. The result was extremely high rates of un-submitted and/or minimal work.

| Course | Term Overall Effectiveness | | CoB Mean | University Mean |
|-----------------------|-------------------------------|--------|-------------|--------------------|
| Ops Mgmt | Summer, 2008 4.61 | | 4.56 | 4.65 |
| Ops Mgmt | Summer, 2008 | 4.51 | 4.56 | 4.65 |
| Ops Mgmt | Spring, 2008 | 4.59 | 4.31 | 4.34 |
| Ops Mgmt | Spring, 2008 | 4.41 | 4.31 | 4.34 |
| MBA Ops Mgmt (online) | Spring, 2008 | 4.13 | 4.26 | 4.42 |
| Ops Mgmt | Fall, 2007 | 4.1310 | 4.16 | 4.23 |
| Ops Mgmt | Fall, 2007 | 4.1511 | 4.16 | 4.23 |
| Quality Mgmt (online) | Fall, 2007 | 3.75 | 4.39 | 4.34 |
| Ops Mgmt | Summer, 2007 | 4.68 | n/avail | n/avail |
| Ops Mgmt | Summer, 2007 | 4.52 | n/avail | n/avail |
| Ops Mgmt | Spring, 2007 | 4.76 | 4.31 | 4.29 |
| Ops Mgmt | Spring, 2007 | 4.74 | 4.31 | 4.29 |
| MBA Ops Mgmt (online) | Spring, 2007 | 4.64 | 4.44 | 4.44 |
| Ops Mgmt | Fall, 2006 | 4.51 | 4.21 | 4.28 |
| Ops Mgmt | Fall, 2006 | 4.39 | 4.21 | 4.28 |
| Ops Mgmt | Fall, 2006 | 3.6412 | 4.21 | 4.28 |
| Ops Mgmt | Summer, 2006 | 4.71 | 4.27 | 4.33 |
| Ops Mgmt | Summer, 2006 | 4.43 | 4.37 | 4.33 |
| MBA Ops Mgmt | Spring, 2006 | 4.69 | 4.58 | 4.37 |
| Ops Mgmt | Spring, 2006 | 4.62 | 4.37 | 4.33 |
| Ops Mgmt | Spring, 2006 | 4.18 | 4.37 | 4.33 |

East Carolina University⁹

⁹ Beginning in Fall, 2007, the institution migrated the course survey instrument online. Not surprisingly, there was an immediate and drastic reduction in student participation rate—and with significant downward bias. Going forward, the 'Overall Instructor Effectiveness' statistic is derived from the better of (1) a supplemental survey instrument (used in face-to-face sections only) that exactly mimics the long-standing historical survey instrument and that asks that specific question, or (2) the migrated course survey instrument.

¹⁰ Total of nine students rating less than 4.3; undergraduates instructed at 3:30pm-4:45pm.

¹¹ Total of seven students rating less than 4.3; undergraduates instructed at 5:00pm-6:15pm.

¹² Total of six students rating less than 4.3; course opened during late add period.

| Course | Term | Overall Effectiveness | CoB Mean | University Mean |
|-----------------------|--------------|--------------------------|-------------|--------------------|
| Quality Mgmt (online) | Fall, 2005 | 4.86 | 4.58 | 4.34 |
| Ops Mgmt | Fall, 2005 | 4.54 | 4.25 | 4.31 |
| Ops Mgmt | Fall, 2005 | 4.66 | 4.25 | 4.31 |
| Decision Modeling | Summer, 2005 | 4.59 | 4.59 | 4.31 |
| MBA Ops Mgmt | Summer, 2005 | 3.7913 | 3.79 | 4.61 |
| Ops Mgmt | Spring, 2005 | 4.61 | 4.33 | 4.34 |
| Ops Mgmt | Spring, 2005 | 4.34 | 4.33 | 4.34 |
| MBA Ops Mgmt | Spring, 2005 | 3.9814 | 4.38 | 4.34 |
| Decision Modeling | Fall, 2004 | 4.81 | 4.21 | 4.34 |
| Decision Modeling | Fall, 2004 | 4.66 | 4.21 | 4.34 |
| Ops Mgmt | Fall, 2004 | 4.81 | 4.21 | 4.34 |
| Ops Mgmt | Summer, 2004 | 4.94 | 4.63 | 4.41 |
| MBA Ops Mgmt | Summer, 2004 | 4.3315 | 4.49 | 4.43 |
| Ops Mgmt | Spring, 2004 | 4.61 | 4.24 | 4.36 |
| Ops Mgmt | Spring, 2004 | 4.66 | 4.24 | 4.36 |
| Ops Mgmt | Spring, 2004 | 4.70 | 4.24 | 4.36 |
| Ops Mgmt | Fall, 2003 | 4.56 | 4.11 | 4.33 |
| Ops Mgmt | Fall, 2003 | 4.64 | 4.11 | 4.33 |
| Quality Mgmt | Fall, 2003 | 4.79 | 4.11 | 4.33 |
| Management Science | Spring, 2003 | 4.87 | 4.21 | 4.34 |
| Management Science | Spring, 2003 | 4.71 | 4.21 | 4.34 |
| Ops Mgmt | Spring, 2003 | 4.88 | 4.21 | 4.34 |

 $^{^{\}rm 13}$ $\,$ Total of four students rating less than 4.3.

¹⁴ Total of nine students rating less than 4.3.

¹⁵ Total of four students rating less than 4.3.

| Course | Term | Overall Effectiveness | CoB Mean | University Mean |
|--------------------|--------------|--------------------------|-------------|--------------------|
| Ops Mgmt | Fall, 2002 | 4.39 | 4.16 | 4.29 |
| Ops Mgmt | Fall, 2002 | 4.55 | 4.16 | 4.29 |
| Ops Mgmt | Fall, 2002 | 4.35 | 4.16 | 4.29 |
| Ops Mgmt | Summer, 2002 | 4.50 | 4.25 | 4.36 |
| Ops Mgmt | Summer, 2002 | 4.84 | 4.25 | 4.36 |
| Management Science | Spring, 2002 | 4.54 | 4.12 | 4.54 |
| Management Science | Spring, 2002 | 4.79 | 4.12 | 4.54 |
| Management Science | Spring, 2002 | 4.61 | 4.12 | 4.54 |
| Management Science | Fall, 2001 | 3.76 | 4.07 | 4.27 |
| Management Science | Fall, 2001 | 4.41 | 4.07 | 4.27 |
| Management Science | Fall, 2001 | 3.75 | 4.07 | 4.27 |

| Course | Term | GPA | Overall Effectiveness | Ten-Year CoB Overall Mean |
|-------------------------|--------------|------|--------------------------|------------------------------|
| Intro MIS | Spring, 2001 | 2.18 | 3.82 | 3.95 |
| Intro MIS | Spring, 2001 | 2.47 | 3.41 | 3.95 |
| Intro MIS | Spring, 2001 | 2.53 | 3.59 | 3.95 |
| Intro MIS | Spring, 2001 | 2.56 | 3.84 | 3.95 |
| Ops Mgmt ¹⁶ | Fall, 2000 | 3.29 | 4.54 | 3.95 |
| Intro MIS | Fall, 2000 | 2.27 | 3.50 | 3.95 |
| Intro MIS | Fall, 2000 | 2.09 | 3.29 | 3.95 |
| Intro MIS | Fall, 2000 | 2.59 | 3.50 | 3.95 |
| Intro MIS | Spring, 2000 | 2.32 | 3.84 | 3.95 |
| Intro MIS | Spring, 2000 | 2.44 | 3.85 | 3.95 |
| Intro MIS | Spring, 2000 | 2.32 | 3.83 | 3.95 |
| Intro MIS ¹⁷ | Spring, 2000 | 2.29 | 4.00 | 3.95 |

University of Northern Iowa

¹⁶ This section evaluation was within the top 5% of the last 2,501 courses instructed within the College of Business Administration. This despite the high expectations held of students: The students were asked to author 16 sets of essays based on three books and a very large readings packet. Additional measurement included eight quizzes and four exams. I was fully responsible for course construction and content.

¹⁷ At the institution's request, all Introduction to MIS sections instructed at this institution were held to an approximate 2.20 GPA, and employed the tests assembled from the textbook's test bank by the senior faculty.

| Course | Term | Overall Effectiveness | Dept GA Mean |
|---------------|--------------|--------------------------|-----------------|
| Ops Mgmt | Spring, 1999 | 4.16 | 4.41 |
| Ops Mgmt | Spring, 1999 | 4.33 | 4.41 |
| Ops Mgmt | Fall, 1998 | 3.67 | 4.09 |
| Ops Mgmt | Fall, 1998 | 2.30 | 4.09 |
| Intro Mgmt/OB | Summer, 1998 | 4.45 | 4.29 |
| Ops Mgmt | Spring, 1998 | 3.09 | 3.92 |
| Adv MS Office | Spring, 1998 | 1.97 | 3.99 |
| Ops Mgmt | Fall, 1997 | 2.67 | 3.99 |
| Intro Mgmt/OB | Summer, 1997 | 4.02 | 4.25 |
| Ops Mgmt | Spring, 1997 | 4.60 | 4.38 |
| Ops Mgmt | Winter, 1996 | 4.23 | 4.21 |
| Ops Mgmt | Fall, 1996 | 4.41 | 4.37 |
| Ops Mgmt | Fall, 1996 | 4.51 | 4.37 |
| Intro Mgmt/OB | Summer, 1996 | 4.37 | 4.39 |
| Ops Mgmt | Spring, 1996 | 4.68 | 4.26 |
| Ops Mgmt | Spring, 1996 | 4.68 | 4.26 |
| Ops Mgmt | Winter, 1995 | 4.76 | 4.24 |
| Intro Mgmt/OB | Winter, 1995 | 4.63 | 4.24 |
| Ops Mgmt | Fall, 1995 | 4.38 | Unknown |
| Ops Mgmt | Summer, 1995 | 4.08 | 4.47 |
| Ops Mgmt | Spring, 1995 | 4.32 | 4.21 |
| Ops Mgmt | Spring, 1995 | 3.56 | 4.21 |
| Ops Mgmt | Winter, 1994 | 4.25 | 3.99 |
| Ops Mgmt | Winter, 1994 | 4.13 | 3.99 |
| Ops Mgmt | Fall, 1994 | 4.28 | Unknown |

The University of Georgia (Terry College of Business)

| Course | Term | Overall Effectiveness | CoB Mean | University Mean |
|--------------|--------------|--------------------------|----------|--------------------|
| Intro MIS | Spring, 1994 | 4.61 | 4.34 | 4.48 |
| Intro MIS | Spring, 1994 | 4.48 | 4.34 | 4.48 |
| Intro MIS | Spring, 1994 | 4.71 | 4.34 | 4.48 |
| Intro MIS | Spring, 1994 | 4.17 | 4.34 | 4.48 |
| Intro MIS | Fall, 1993 | 4.77 | 4.39 | 4.42 |
| Intro MIS | Fall, 1993 | 4.85 | 4.39 | 4.42 |
| Intro MIS | Fall, 1993 | 4.78 | 4.39 | 4.42 |
| Intro MIS | Fall, 1993 | 4.71 | 4.39 | 4.42 |
| Intro MIS | Spring, 1993 | 4.32 | 4.36 | 4.40 |
| Intro MIS | Spring, 1993 | 4.32 | 4.36 | 4.40 |
| Intro MIS | Spring, 1993 | 4.12 | 4.36 | 4.40 |
| Intro MIS | Spring, 1993 | 4.71 | 4.36 | 4.40 |
| Mgmt Science | Fall, 1992 | 3.73 | 4.31 | 4.40 |
| Intro MIS | Fall, 1992 | 4.33 | 4.31 | 4.40 |
| Intro MIS | Fall, 1992 | 4.14 | 4.31 | 4.40 |
| Intro MIS | Fall, 1992 | 3.67 | 4.31 | 4.40 |